

Environmental Sphere



Spending and investment
in the environment

€7.2 MILL.

Sustainable
farming programs

14

Investment in
sustainable agriculture

€2.1 MILL.

Photovoltaic
installations

15

Recovered waste

75%

Recyclable packaging

78%

Environmental responsibility

Environmental sustainability is one of the strategic pillars of the Ebro Group's business model, since we are aware of the impact that our operations may have on the environment and our responsibility as a global player in the agrifood chain. In a scenario marked by climate change, limited resources and growing regulatory demands, the Group has stepped up our commitment to reducing emissions, improving energy efficiency, responsible management of water and support for the circular economy.

This commitment is the underlying principle of our environmental strategy based on anticipation, innovation and working together with suppliers and strategic allies to reduce our carbon footprint, making our food chain more resilient and generating a positive impact in the regions in which we operate.

Consistent with this statement, the Group's actions are structured around the following principles:

1. Ensure that our companies comply with the environmental laws applicable to the performance of their activities by implementing internal management systems and monitoring the applicable laws.
2. Minimise the environmental impact of our business operations by seeking eco-efficient solutions and launching initiatives to reduce emissions and optimise water and energy consumption and packaging materials.
3. Move towards a circular economy through waste recovery, prioritising recycling and re-use and using recycled and/or environment-friendly raw materials wherever possible.
4. Provide environmental awareness and training programmes for Group employees.
5. Encourage the use of sustainable growing techniques among our agricultural suppliers.



STRATEGIC APPROACH AND GOALS

Our General Sustainability Plan HEADING FOR 2030 defines a clear roadmap for advancing towards a business model low in carbon and more efficient in the use of resources.

The main goals include:

- Progressive reduction of greenhouse gas (GHG) emissions in all three scopes.
- Increased use of renewable energies and improved energy efficiency at all our plants.
- Promotion of sustainable agricultural practices in our sourcing areas.
- More efficient water management, especially in areas with water stress.
- Waste recovery, recyclable packaging and, in general, boosting of the circular economy.

MANAGEMENT TOOLS AND POLICIES

The Group's environmental commitment is developed through two key policies:

- Sustainability, Environmental and Corporate Social Responsibility Policy, which establishes the principles and goals related with climate change, energy efficiency, biodiversity and circular economy.
- Risk Management and Control Policy, which incorporates climate risk as a major operating factor, especially in relation to the availability of raw materials and exposure to extreme climate events.

Both policies are supervised by the Audit, Control and Sustainability Committee, which reports directly to the Board of Directors.

In environmental management, the Group has developed a model aligned with international reference standards, such as the recommendations of the Task Force on Climate-related Financial Disclosures (TCFD) and the Committee of Sponsoring Organizations of the Treadway Commission (COSO). With this approach we are able to identify, assess and manage all climate-related risks and opportunities throughout the entire value chain, from the agricultural sourcing regions to the industrial operations. Two of the most important tools used are heat maps and climate risk mapping, with which we can see the exposure of our crops and facilities to extreme weather phenomena such as droughts, flooding and abnormal temperatures.

Moreover, several of the Group's industrial plants operate with Environmental Management Systems certified under the standard UNE-EN-ISO 14001. More specifically, the Aldea, Algemesi, Coria del Río, Isla Mayor, Jerez, Los Palacios, La Rinconada, San Juan and Silla plants (owned by Herba Ricemills) and the Gragnano plant (belonging to our Italian subsidiary Pastificio Lucio Garofalo) have obtained this certification, which assures us a structured framework for continuing improvement in environmental performance, regulatory compliance and prevention of contamination..

Another key tool is the regular monitoring of environmental performance indicators such as energy consumption, emissions intensity, water consumption and waste generation. These details are reviewed annually and submitted to internal and external audits, which reinforces the transparency, traceability and control of the progress made.

PRINCIPAL ACTIONS

The Group developed several initiatives during 2025 to advance towards our environmental goals. Some of the most important initiatives were:



1

Investment in renewable energies: Installation of photovoltaic plants in Ebro Frost UK, Ebro Ingredients (Belgium) and Arroceiras Mundiarriz (Portugal); enlargement of existing plants in Mundiriso and Pastificio Lucio Garofalo, both in Italy; and a cogeneration (CHP) plant also in Pastificio Lucio Garofalo.



2

Improved energy efficiency: Installation of a new dryer for the flour extrusion line in Ebro Ingredients and purchase of a new low-consumption pasteuriser in Lustucru Frais (France).



3

Wastewater purification and treatment: The principal investments were in improving the quality of effluent, especially by: (i) installing a wastewater buffer tank with pH regulation in Ebro Frost Denmark; (ii) optimising the water treatment system in Lustucru Frais; and (iii) renovating and optimising the purification systems in Bertagni (Avio and Vicenza), including the completion in Avio of actions to improve effluent treatment.



4

Circular economy: initiatives for the utilisation of by-products, the use of fuels from renewable sources and reduction of food waste.

- Utilisation of by-products such as rice husk in fodder or animal litter in Ebro India, Herba Ricemills (Spain) and Mundiriso.
- Use of charcoal, husk or wood chips as a renewable fuel in Ebro India, Herba Ricemills, Mundiriso and Ebro Frost Denmark.
- Sponsorship of the Ashoka fellow Mireia Barba and her project "Espigoladors", for recovering and re-using (gleaning) agricultural leftovers or surpluses that are not put on the market due to market reasons or aesthetic criteria.



Sustainable agriculture

The Group's commitment to sustainability is extended to our entire value chain, especially to the origin of our raw materials. Agriculture, at the heart of our activity, presents an excellent opportunity to preserve and generate a positive impact on the environment, promote biodiversity and mitigate the effects of climate change, improve crop resilience and contribute towards the well-being of agricultural communities. Accordingly, the Group actively promotes sustainable agricultural practices in our main sourcing areas, aligned with international standards and adapted to local contexts.

This work is done through own initiatives and specific collaborations with stakeholders, as well as through our membership of the two principal international platforms in this area: SAI Platform (SAI-P) and Sustainable Rice Platform (SRP).

This approach is based on working hand-in-hand with growers, research centres and sectoral organisations and materialises in specific projects promoting efficient use of resources, reduction of emissions and improvement of biodiversity.

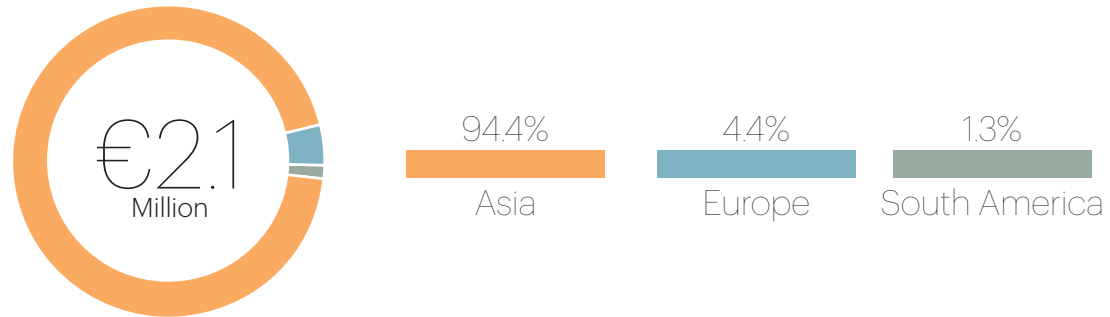
FOCUS AND GOALS

The principal goals of this strategy are:




- **Foster agricultural practices** that optimise the use of water, fertilizers and plant care products.
- **Promote biodiversity and soil regeneration** as the basis for a resilient production system.
- **Support growers** with technical training, economic incentives and access to sustainable certifications.
- **Contribute towards mitigation of climate change** through the reduction of greenhouse gas (GHG) emissions.
- **Increase growers' revenue** through enhanced production efficiency and improved crop quality.
- **Guarantee food safety** and consumer health in local communities.

MAJOR PROJECTS IN 2025

During 2025, the Group implemented projects promoting and researching environmentally sustainable agricultural practices applicable to the rice crop in our principal sourcing areas, for the value of €2.1 million.



These projects are mostly aligned with the practices identified by the International Rice Research Institute (IRRI) as important to help mitigate GHG emissions in rice crops:

1. AWD (alternate wetting and drying): reduction of methane emissions by 30-70%, depending on the number of events 
2. Laser levelling
3. Site-specific nutrient management
4. Short-cycle varieties 
5. Straw management
6. Dry sowing 

| COMPANY | COUNTRY | NAME OF PROJECT | INDICATORS |
|----------------------------------|-----------|--|---|
| HERBA RICE MILLS | Spain | Oryzonte | <ul style="list-style-type: none"> - Reduction of use of water by implementation of the practice of alternate wetting and drying (AWD) - Reduction of GHG emissions - SRP verification |
| | | FSA/PI | <ul style="list-style-type: none"> - Integrated Production / FSA |
| EBRO INDIA | India | Organic Program | <ul style="list-style-type: none"> - NOP (National Organic Program, USDA) and NPOP (National Programme for Organic Production, India) Organic Certification, which guarantees the integrity of organic agricultural products, banning synthetic pesticides and transgenics (GMO, Genetically Modified Organisms) and promoting sustainable practices |
| | | Organic & Fair Trade Program | <ul style="list-style-type: none"> - Organic Certification - Fair For Life Certification (Fair Trade and CSR) |
| | | SRP Verification | <ul style="list-style-type: none"> - Training in good practices - Reduction of pesticides - Compliance with MRLs - Certified seed - Laser levelling - AWD - Reduced water consumption - Biological pest control - Reduction GHG emissions |
| | | Control Farming | |
| | | Control Farming - AWD (CFT) | |
| Control Farming - (Fortune Rice) | | | |
| MUNDI RISO | Italy | FSA Verification | <ul style="list-style-type: none"> - FSA Verification |
| HERBA BANGKOK | Thailand | Green Climate Fund (Thai Rice: Strengthening Climate-Smart Rice Farming) & SRP program | <ul style="list-style-type: none"> - Reduction GHG emissions - Climate Smart growing practices and technologies - Training in good practices - Increased productivity of water - Increase number of women in agriculture - Reduction GHG emissions - SRP verification |
| LA LOMA ALIMENTOS | Argentina | Organic farming | <ul style="list-style-type: none"> - Organic certification |
| | | SRP | <ul style="list-style-type: none"> - SRP Verification |
| RIVIANA FOODS | USA | ARVA USA - Regenerative Agriculture | <ul style="list-style-type: none"> - Training in the implementation of regeneration practices and application of technology to quantify the reduction of CO₂e emissions attributable to regeneration practices |
| LUSTUCRU FRAIS | France | Soil Capital Carbon programme | <ul style="list-style-type: none"> - Reduction GHG emissions - Organic fertilisation - Use of cover crops - Crop rotation - Reduced tillage |