

SOCIAL CASH FLOW

The Ebro Group makes a significant contribution to the social and economic development of the communities in which it operates. Its business activities generate wealth through the creation of jobs, payment of salaries, tax contribution, purchase of goods and services from suppliers, distribution of dividends, implementation of welfare programmes, development of environmental initiatives, commitment to the value chain and investment in R&D and innovation.

(000€)	2018	2017
Economic value generated		
Net turnover	2,646,523	2,506,969
Other income	39,332	44,808
Interest income	22,862	35,505
Share of profits of associates	5,017	4,290
	2,713,734	2,591,572
Economic value distributed		
Consumption & other external expenses	(1,462,269)	(1,331,011)
Employee benefits	(360,496)	(338,975)
Other operating expenses	(553,870)	(528,711)
Interest expense	(31,628)	(46,562)
Corporate income tax	(63,639)	(34,157)
Net income from discontinued operations	0	0
Contribution to not-for-profit entities	(2,280)	(2,315)
Dividends(*)	(95,566)	(93,771)
	(2,569,748)	(2,281,731)
ECONOMIC VALUE RETAINED	143,986	309,841

(*) Dividends paid in the corresponding year

COMMITMENT TO PUBLIC ADMINISTRATION

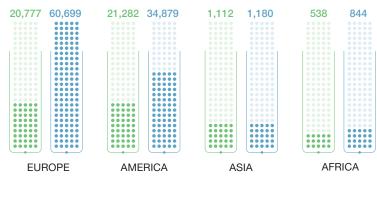
With a view to guaranteeing responsible compliance with the tax laws in place in the jurisdictions in which it operates, the Ebro Group has developed principles to secure transparent, honest tax management and payment of taxes.

The Ebro Group does not use opaque structures consisting of interposing base companies in low-tax or non-tax countries and/or territories not cooperating with the tax authorities. Nor does it engage in any activities in any of the jurisdictions included on the list of tax havens, incorporated in Spanish law through Supplementary Provision 1 of the Tax Fraud Prevention Measures Act 36/2006, as amended by Final Provision 2 of Act 26/2014 of 27 November.

In 2018, the Ebro Group directly paid €43.7 million to the tax authorities in the different countries in which it operates.



BREAKDOWN OF TAXES PAID BY GEOGRAPHICAL AREAS (000€)









REGULATORY COMPLIANCE

None of the companies in the Ebro Group has been fined for non-compliance with the law or regulations, or received any grievances about impacts on society.

