

A close-up photograph of a person riding a bicycle. The person is wearing a light blue long-sleeved shirt and a dark blue apron over light-colored trousers. Their hands are on the handlebars, which have brown grips. The bicycle has a black frame and a white fender over the front wheel. The background is a blurred outdoor setting with a brick wall and a concrete curb.

ABOUT THIS REPORT
EBRO 2016



REPORTING PERIOD

2016

MOST RECENT PREVIOUS REPORT

2015

REPORTING FREQUENCY

Annual

CONTACT POINT FOR ISSUES REGARDING THE REPORT OR ITS CONTENTS

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Scope of the Report

This report contains consolidated information on the economic, environmental and social performance of the companies operating the businesses of the Ebro Foods Group. The following subsidiaries are included:

COMPANIES	COUNTRY	BUSINESS AREA
American Rice Inc.	USA	Rice
Arrozeiras Mundiarroz, S.A.	Portugal	Rice
Boost Nutrition, C.V.	Belgium	Rice
Catelli Foods Corporation	Canada	Pasta
Celnat, S.A.S	France	Organic food
Ebro Foods, S.A.	Spain	Parent (Holding)
Ebrofrost Holding, GmbH	Germany, Denmark &UK	Rice & pasta
Ebro India, Privated Ltd.	India	Rice
Euryza GmbH	Germany	Rice
Herba Bangkok	Thailand	Rice
Herba Egypt Ricemills, Ltd	Egypt	Rice
Herba Ingredients, B.V.	Netherlands & Belgium	Ingredients
Herba Ricemills, S.L.U.	Spain	Rice
Herba Ricemills Rom, S.R.L.	Romania	Rice
Lassie, B.V.	Netherlands	Rice
Lustucru Frais, S.A.S.	France	Rice & pasta
Mundi Riso, S.R.L.	Italy	Rice
Mundi Riz, S.A.	Morocco	Rice
New World Pasta	USA & Canada	Pasta
Panzani, S.A.S.	France	Pasta
Pastificio Lucio Garofalo, Spa	Italy	Pasta
Riceland Magyarorzag, KFT	Hungary	Rice
Riviana Foods, Inc.	USA	Rice
Roland Monterrat, S.A.S	France	Ready-to-serve fresh meals
Stevens&Brotherton Herba Foods, Ltd.	UK	Rice

Explanatory notes:

1. The names Ebro North America (ENA), Riviana Group, New World Pasta Group and Panzani Group may appear in certain sections of this Report. We clarify here that Riviana Group includes the performance of the companies American Rice Inc., Riviana Foods Inc. and RiceSelect; New World Pasta (NWP) Group comprises New World Pasta and Catelli Foods Corporation; and all these businesses are grouped under the name Ebro North America.

Panzani Group comprises Panzani, S.A.S, Lustucru Frais, S.A.S., Roland Monterrat, S.A.S and Celnat, S.A.S.

2. Within what are considered developing countries, the Ebro Group only has industrial operations using its own workforce in Morocco, Egypt and India. These countries are therefore included in the company's environmental and social performance. The presence of the Ebro Group in other countries such as Angola, Algeria, Libya, Sudan, Saudi Arabia, United Arab Emirates, India, Israel, Jordan, Kuwait, Syria and Yemen is limited to the marketing of some of its rice and pasta brands, with no physical or industrial presence in any of them.



Significant changes in 2016 in the size, structure and ownership of the Organisation [G4-13]

Two new businesses were incorporated in the consolidated group during the year: the French company Celnat, S.A.S., acquired in January, and the Spanish company Santa Rita Harinas, S.L., after buying 52% of its capital in July.

- ◆ The information on Celnat, S.A.S. is included for the purpose of consolidation in all the environmental and social performance indicators of the Sustainability Report.
- ◆ The information on Santa Rita Harinas, S.L. has only been included in the Human Resources macro indicators. The rest of the environmental and social performance indicators will be included in 2017.