

MISSION, VISION AND VALUES

ETHICS AND INTEGRITY

COMPANIES PERFORMING THE BUSINESS

INDUSTRIAL INFRASTRUCTURE

Companies performing the business

The details of all the subsidiaries and associates of the Ebro Foods Group and the interest held by the latter in each one are set out in the consolidated financial statements (see Note 4 to the Consolidated Annual Accounts for the year ended 31 December 2016).

The core businesses are performed by the following subsidiaries, reporting to Ebro Foods, S.A.:

COMPANY	COUNTRY	BUSINESS AREA
American Rice Inc.	USA	Rice
Arrozeiras Mundiarroz, S.A.	Portugal	Rice
Boost Nutrition, C.V.	Belgium	Rice
Catelli Foods Corporation	Canada	Pasta
Danrice, D.K	Denmark	Rice and pasta
Ebro India, Privated Ltd.	India	Rice
Ebrofrost Uk Limited	UK	Rice, pasta and other grains
Euryza GmbH	Germany	Rice
Herba Bangkok	Thailand	Rice
Herba Egypt Ricemills, Ltd	Egypt	Rice
Herba Ingredients, B.V.	Netherlands	Ingredients
Herba Ricemills, S.L.U.	Spain	Rice and other grains
Herba Ricemills Rom, S.R.L.	Romania	Rice
Keck Spezialitäten, GmbH	Germany	Rice and pasta
Lassie, B.V.	Netherlands	Rice and other grains
Lustucru Frais, S.A.S.	France	Rice and pasta
Mundi Riso, S.R.L.	Italy	Rice
Mundi Riz, S.A.	Morocco	Rice
New World Pasta	USA	Pasta
Panzani, S.A.S.	France	Pasta, organic food, couscous, semolina and grains
Riceland Magyarorzag, KFT	Hungary	Rice
Riviana Foods, Inc.	USA	Rice
Stevens&Brotherton Herba Foods, Ltd.	UK	Rice

Two new businesses joined the Group in 2016:



We acquired the French company Celnat in January. They are pioneers in the field of organic food and one of the leading organic cereal producers in France. The company is prominent in the high quality organic products category and has an excellent reputation in specialised circuits, where it makes 95% of its sales. Transaction price: €25.5 million



In July, we incorporated 52% of the Spanish company Harinas Santa Rita into our Group. This company is engaged in the production and marketing of flours and mixes for cooking. Underpinned by strong R&D and innovation, it leads the premium packaged flour segment. Transaction price: €4.8 million